From: Clair Bell, Cabinet Member for Adult Social Care and

Public Health

Richard Smith, Corporate Director of Adult Social Care

and Health

To: Adult Social Care Cabinet Committee – 25 November

2020

Subject: Adult Social Care – Winter Pressures Plan 2020/2021

Classification: Unrestricted

Past Pathway of report: Adult Social Care and Health Directorate Management

Team – 18 November 2020

Future Pathway of report: N/A

Electoral Division: All

Summary: On Friday 18 September 2020, the Department of Health and Social Care (DHSC) published the 'Adult social care: our COVID-19 winter plan 2020 to 2021'. The plan set out the key elements of national support available for the social care sector for winter 2020 to 2021, as well as the main actions to take for local authorities, NHS organisations, and social care providers; including in the voluntary and community sector.

This report provides a summary of the actions on all key activities in place to prepare the Adult Social Care and Health Directorate for winter and the expected surge in COVID-19.

Recommendation(s): The Adult Social Care Cabinet Committee is asked to **NOTE** and **CONSIDER** the content of the report.

1. Introduction

- 1.1 On Friday 18 September 2020, the Department of Health and Social Care (DHSC) published the 'Adult social care: our COVID-19 winter plan 2020 to 2021. The plan set out the key elements of national support available for the social care sector for winter 2020 to 2021, as well as the main actions to take for local authorities, NHS organisations, and social care providers; including in the voluntary and community sector.
- 1.2 The Adult Social Care and Health Directorate has incorporated the DHSC paper actions into pre-existing winter preparations and developed the Adult Social Care Winter Pressure Plan 2020/2021 (attached as Appendix A).

1.3 The purpose of the 'Adult Social Care Winter Pressure Plan 2020-2021' is to provide a clear and concise summary on all the key activities in place, as the directorate prepares for winter and an expected surge in COVID-19. This plan will be kept under review during winter and updated as appropriate as arrangements are firmed up. The effectiveness of this plan will be reviewed after winter to ensure that lessons learned are built into future plans.

2. Adult Social Care Winter Pressure Plan 2020/2021

- 2.1 The main elements of the Adult Social Care Winter Pressure Plan 2020/2021 are:
 - Adult Social Care Action Plan for the Department of Health and Social Care (DHSC): COVID-19 winter plan
 - Operational Pressures Escalation Plan (OPEP)
 - Hospital Discharge Pathway Programme
 - Demand and Capacity Plan for winter 2020
 - COVID-19 Response and Recovery Kent County Council Adult Social Care Infection Control Fund.
- 2.2 Adult Social Care Action Plan for the DHSC~: COVID 19 winter plan
- 2.2.1 The plan sets out the key actions that all relevant organisations, including local authorities, need to take to ensure that high-quality safe and timely care is provided to everyone who needs it, whilst protecting people who need care, their carers and the social care workforce from COVID-19.
- 2.2.2 The Adult Social Care and Health Directorate has adopted the plan and has put the following five themes into action:
 - 1. Preventing and controlling the spread of infection in care settings
 - 2. Collaborating across health and social care services
 - 3. Technology and digital support
 - 4. Supporting people who receive social care, the workforce and carers
 - 5. Supporting the whole system
- 2.3 Operational Pressures Escalation Plan (OPEP)
- 2.3.1 The OPEP ensures the Adult Social Care and Health Directorate responds appropriately to surges in demand across the Kent and Medway Health and Social Care System.
- 2.4 Hospital Discharge Pathway
- 2.4.1 This activity aims to deliver the following key deliverables, which will support the health and social care system to embed the Discharge to Assess approach:
 - Maximising innovation to support 'Home First'
 - Single point of access and triage
 - Effective Integrated Multi-Disciplinary Teams (MDT)
 - Trusted Assessor
 - Dementia Pathway

2.5 <u>Demand and Capacity Plan for winter 2020</u>

- 2.51 The Demand and Capacity Plan for winter aims to:
 - Forecast the likely demand over the winter, including scenario planning for COVID-19 second wave, identifying possible gaps and determining what additional capacity is required to manage likely demand
 - Analysing the likely operational impact of additional demand and setting out operational staffing requirements to manage the likely demand
 - Identify and commission additional schemes to ensure there is sufficient capacity to manage the likely demand, with a focus on supporting people back to their own homes

2.6 <u>COVID-19 Response and Recovery – Kent County Council Adult Social Care Infection Control Fund</u>

- 2.61 The continuation of the Infection Control Fund, with an additional £546 million being allocated to support care providers to take additional steps to tackle the spread of COVID-19.
- 2.7 Further detail on the measures in place to deliver the above is set out in the Adult Social Care Winter Pressure Plan 2020/2021 attached as Appendix A to this report.

3. Winter Pressure Funding 2020/2021

- 3.1 KCC receives Winter Pressures funding of £6.1m, £1.4m of which is used to support on-going schemes, leaving £4.7m to fund 2020/21 winter pressures.
- 3.2 The proposals for additional in-house staffing costs, to meet demand in winter 2020/2021 total £540,286.
- 3.3 Remaining funding will be used to fund additional activity costs, associated with the likely increase in overall activity, which is expected to include new and additional support for residents resulting from hospital admissions as well as new community support to prevent hospital admissions.
- 3.4 Central Government has also made national funding of £588m available to Clinical Commissioning Groups nationally to support the implementation of Discharge to Assess. Discussions are taking place with the Clinical Commissioning Group to agree the schemes that will be funded through this scheme.
- 3.5 Further detail on the Winter Pressure Funding is set out in the Adult Social Care Winter Pressure Plan, appended to this report.

4. Recommendation.

4.1 Recommendation: The Adult Social Care Cabinet Committee is asked to **NOTE** and **CONSIDER** the content of the report.

5. Background Documents

Department of Health and Social Care Winter Plan 2020/2021 https://www.gov.uk/government/publications/adult-social-care-coronavirus-covid-19-winter-plan-2020-to-2021/adult-social-care-our-covid-19-winter-plan-2020-to-2021

6. Report Author

Lesley Standring
Directorate Business Officer
03000 416720
Lesley.standring@kent.gov.uk

Lead Officer

Chris McKenzie
Director Adult Social Care, North and West Kent
03000 415991
Chris.mckenzie@kent.gov.uk